

HOLDING AND SUBSIDIARY COMPANY GUIDELINES

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INTRODUCTION

The following guidelines have been established to help holding and subsidiary companies publicly identify their relationship to Bristol Bay Native Corporation (BBNC) in a clear and consistent manner.

These guidelines serve several purposes:

- To create consistency in how BBNC is referred to verbally and represented visually (i.e., correct usage of name and logo).
- To provide guidance and take the guesswork out of how and where subsidiaries and holding companies should identify as part of the BBNC family of companies.
- To demonstrate that each subsidiary and holding company is backed by an Alaska Native Corporation with over 40 years of successful investment experience.
- To create a path for customers, business partners, and the public to learn more about BBNC, its mission and values, commitment to shareholders, and its diversified portfolio of business investments.

Executive management of each holding company and subsidiary is expected to commit to the implementation of these guidelines and is responsible for ensuring full implementation and dissemination to key staff in a timely manner.

Variation from the guidelines requires prior written approval from BBNC.

For questions, please contact:

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ABOUT BRISTOL BAY NATIVE CORPORATION

Bristol Bay Native Corporation (BBNC) is an Alaska Native Corporation with operations in government services, construction, industrial services, and tourism.

Established through the Alaska Native Claims Settlement Act of 1971, BBNC is dedicated to the people, culture, land, and resources of the Bristol Bay region of Alaska. Through its diversified portfolio and decades of experience, it has built a strong, diversified portfolio of highly-skilled holding and subsidiary companies with operations across the globe. Its forward-looking, innovative investment strategy offers stability, resources, and a clear path to growth.

As an Alaska Native Corporation, BBNC is shareholder owned. It converts profits into benefits for its shareholders in the form of dividends, economic development, employment, cultural preservation and educational opportunities, strengthening local economies and communities.

VALUES

- Respect the people, land, and natural resources that are the basis for our culture and the Native way of life.
- Responsibly manage natural resources, prioritizing the cultural and economic value of the Bristol Bay fishery.
- Responsibly manage financial resources, leading to a continuous source of dividends and benefits for our shareholders.
- Maintain integrity and fairness in our dealings with all stakeholders.

GOALS

- Build the financial strength of BBNC.
- Pay predictable and increasing shareholder dividends.
- Balance responsible development and protection of our lands, fisheries, and resources.
- Increase shareholder employment and development opportunities.
- Support educational, cultural, and social initiatives that positively affect shareholders and descendants.
- Help to develop economic opportunities in the Bristol Bay region.

HOLDING COMPANY GUIDELINES



Holding Company

Corporate Communications: Expanded

The following content is used on a holding company's corporate website:

[Holding company] is a holding company of Bristol Bay Native Corporation (BBNC), an Alaska Native Corporation with operations in government services, construction, industrial services, and tourism.

Established through the Alaska Native Claims Settlement Act of 1971, BBNC is dedicated to the people, heritage, land, and resources of the Bristol Bay region of Alaska. Through its decades of experience, it has built a strong, diversified portfolio of highly-skilled subsidiary companies with operations across the globe. Its forward-looking investment strategy offers stability, resources, and a clear path to growth.

[BBNC Corporate video embedded here]

To learn more about Bristol Bay Native Corporation, visit bbnc.net.

APPLICATIONS

HOW TO USE THIS CONTENT

Corporate website

This content should live on its own page within the holding company's website, under the "About" section. The page should be titled: "Alaska Native-Owned."

BBNC's corporate video, "Enriching Our Native Way of Life", should be embedded on this page to provide further context, as well as a clickable link to BBNC's website, bbnc.net.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Embedded video code:

<iframe width="560" height="315" src="https://www.youtube.
com/embed/dv7bTNR8rys" frameborder="0" allow="autoplay;
encrypted-media" allowfullscreen></iframe>

Holding Company Sample Application

Corporate Website







Navigation trail/ breadcrumb—this page is found under the holding company's "About" page

ALASKA NATIVE-OWNED

---- ABOUT > ALASKA NATIVE-OWNED

Page title:
"Alaska Native-Owned"

Bristol Bay Industrial is a holding company of Bristol Bay Native Corporation (BBNC), an Alaska Native Corporation with operations in industrial and government services, construction, petroleum distribution, and tourism.

Established through the Alaska Native Claims Settlement Act of 1971, BBNC is dedicated to the people, heritage, land, and resources of the Bristol Bay region of Alaska. Through its diversified portfolio and decades of experience, it has built a strong portfolio of highly-skilled subsidiary companies with operations across the globe. Its forward-looking investment strategy offers stability, resources, and a clear path to growth.

As an Alaska Native Corporation, BBNC is shareholder owned. It converts profits into benefits for its shareholders in the form of dividends, economic development, employment, and educational opportunities, strengthening local economies and creating opportunity.

Corporate Website: Expanded content



Embedded BBNC corporate video "Enriching Our Native Way of Life"

To learn more about Bristol Bay Native Corporation, visit bbnc.net.

Link to BBNC.net



news & events

our people our promise our compan privacy polic site map

A Bristol Bay Native Corporation Company

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Holding Company

Corporate Communications: Abbreviated

The following content should appear on a holding company's marketing materials:

[Holding Company name] is a holding company of Bristol Bay Native Corporation, an Alaska Native Corporation dedicated to the people, heritage, land, and resources of the Bristol Bay region of Alaska.

To learn more about Bristol Bay Native Corporation, visit bbnc.net.

APPLICATION

Brochures

Marketing materials

HOW TO USE THIS CONTENT

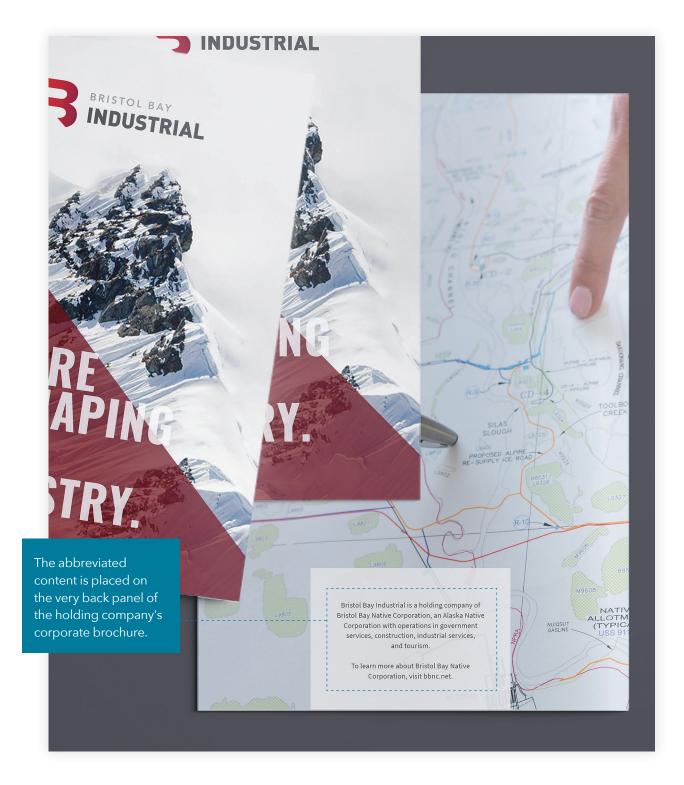
This content should be used on brochures and other marketing material. It can be placed either on the cover or the back page.

BBNC's corporate website address, bbnc.net, should always be included.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Holding Company Sample Application

Corporate Brochure



Holding Company

Parent Company Endorsement

The following content should appear on a holding company's corporate website and marketing materials:

HOW TO USE THIS CONTENT

A Bristol Bay Native Corporation Company

APPLICATION

business cards

Corporate business materials such as

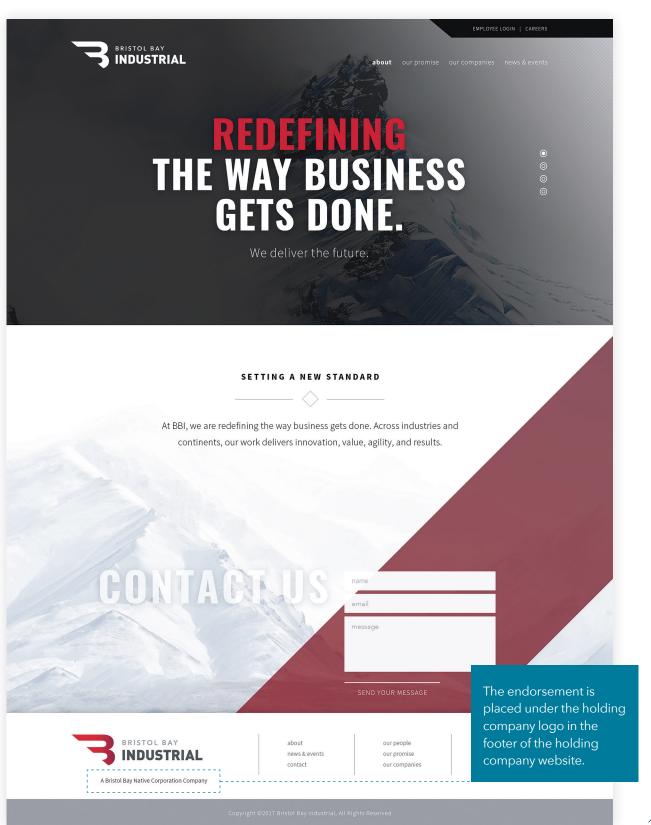
Corporate website footer

This endorsement is used to convey the relationship between the parent company (BBNC) and the holding company.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Holding Company Sample Application

Corporate Website Footer



Holding Company Sample Application

Business Cards



SUBSIDIARY OF A HOLDING COMPANY GUIDELINES

Subsidiary of a Holding Company

Corporate Communications

The following information should appear on a subsidiary company's website:

[Subsidiary Company name] is a subsidiary of [Holding Company name], a holding company of Bristol Bay Native Corporation, an Alaska Native Corporation with operations in government services, construction, industrial services, and tourism.

To learn more about Bristol Bay Native Corporation, visit bbnc.net.

APPLICATION

Corporate website

Brochures

Marketing materials

HOW TO USE THIS CONTENT

This content should be incorporated into the "About" page of the subsidiary website.

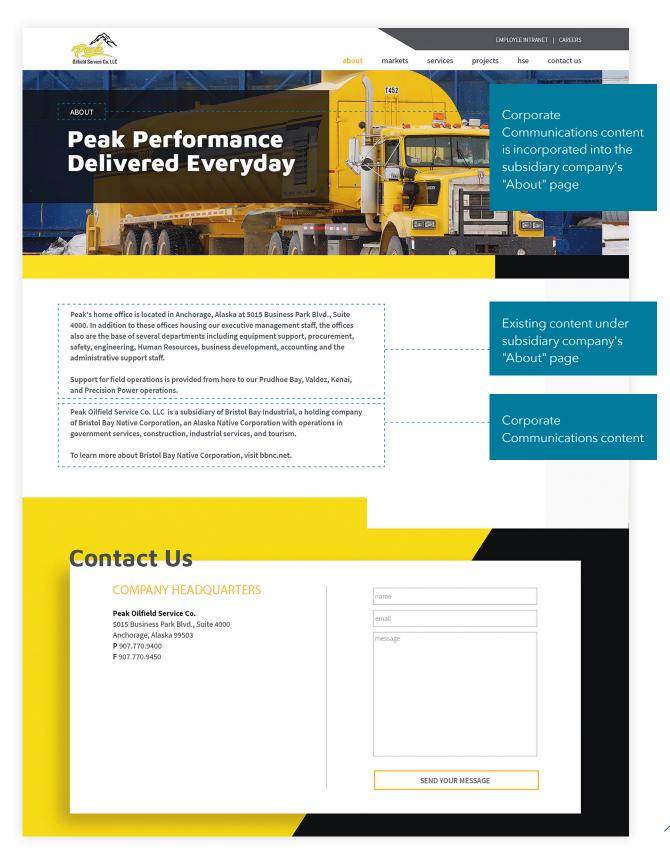
This information should also be used on print marketing materials, such as corporate brochures. It should be considered secondary level content/communication and can be placed separately on the back page of the print item.

BBNC's corporate website, bbnc.net, should always be included.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Subsidiary of a Holding Company Sample Application

Corporate Website



Subsidiary of a Holding Company Sample Application

Corporate Brochure



Subsidiary of a Holding Company

Holding Company Endorsement

Endorsements from the holding company will appear as follows:

Part of the [Holding Company name] Family of Companies

APPLICATION

Corporate website footer

Corporate business materials such as business cards

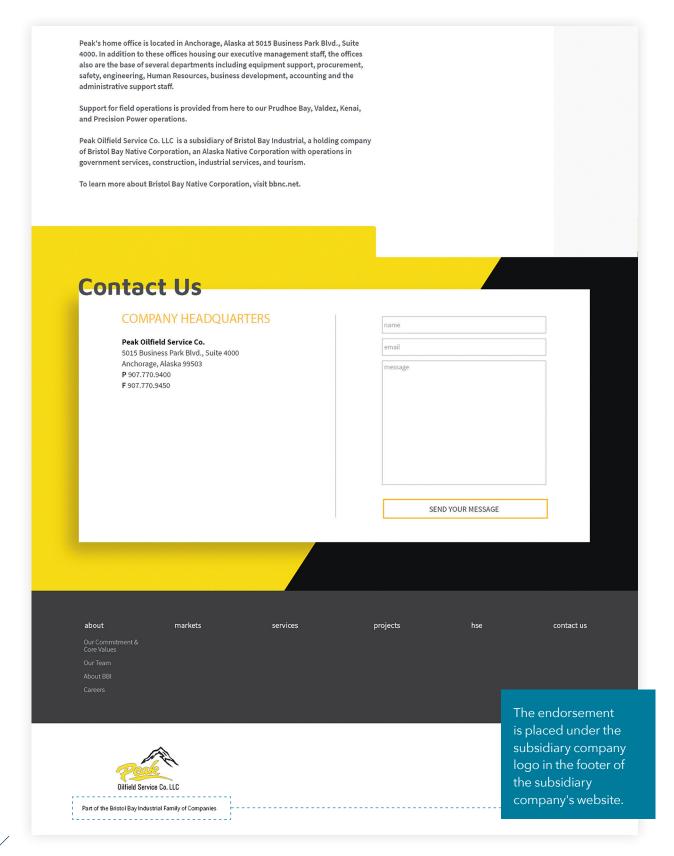
HOW TO USE THIS CONTENT

This endorsement should be used to convey the relationship between the subsidiary and holding company.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Subsidiary of a Holding Company Sample Application

Corporate Website Footer



Subsidiary of a Holding Company Sample Application

Business Cards



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Subsidiary of a Holding Company Sample Application

One-Sided Business Cards



Main 907-263-7000 Fax 907-263-7000 5015 Business Park Blvd., Ste 4000 Anchorage, AK 99503 peakalaska.com

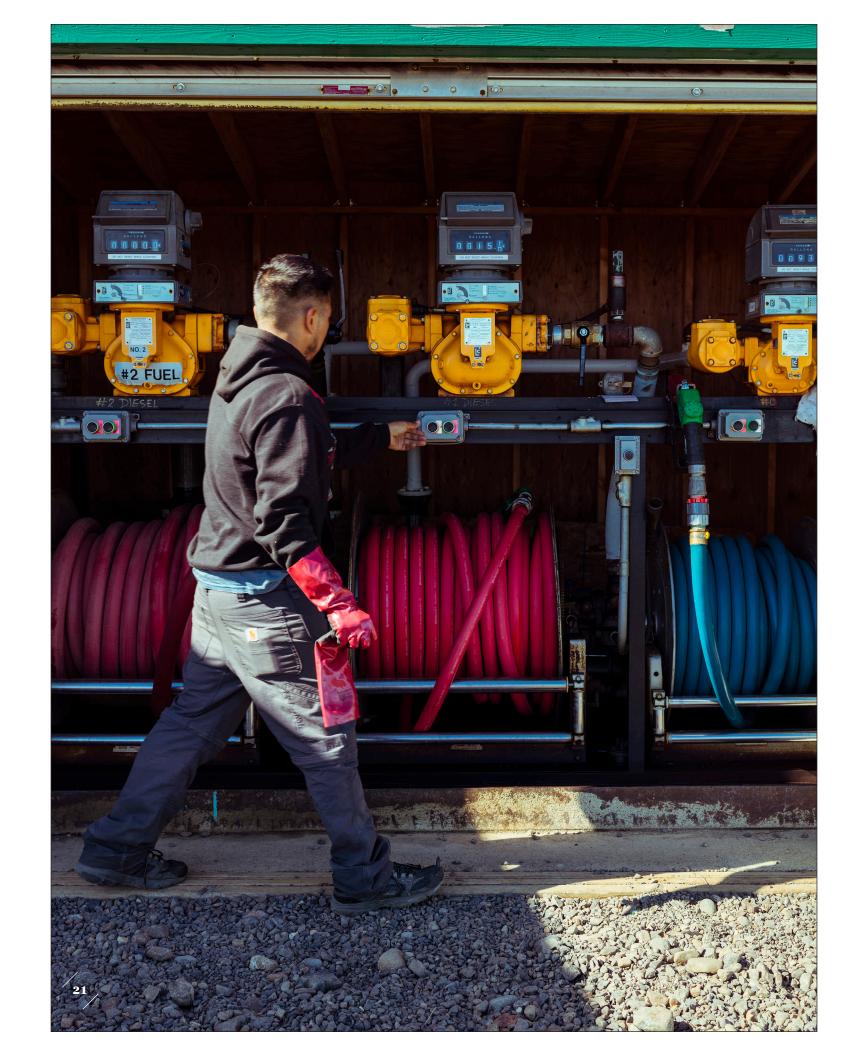


CRAIG CRAWFORD

PRESIDENT AND CHIEF EXECUTIVE OFFICER CRAIG.CRAWFORD@PEAKALASKA.COM

PART OF THE BRISTOL BAY INDUSTRIAL FAMILY OF COMPANIES

The endorsement should be placed on the back of a subsidiary company business card—it does not need to be locked up with the subsidiary company logo.



SUBSIDIARY OF BBNC GUIDELINES

Subsidiary of BBNC

Corporate Communications

The following information should appear on a subsidiary company's website:

[Subsidiary Company name] is a subsidiary of Bristol Bay Native Corporation, an Alaska Native Corporation with operations in government services, construction, industrial services, and tourism.

To learn more about Bristol Bay Native Corporation, visit bbnc.net.

APPLICATION

Corporate website

Brochures

Marketing materials

HOW TO USE THIS CONTENT

This content should be incorporated into the "About" page of the subsidiary website.

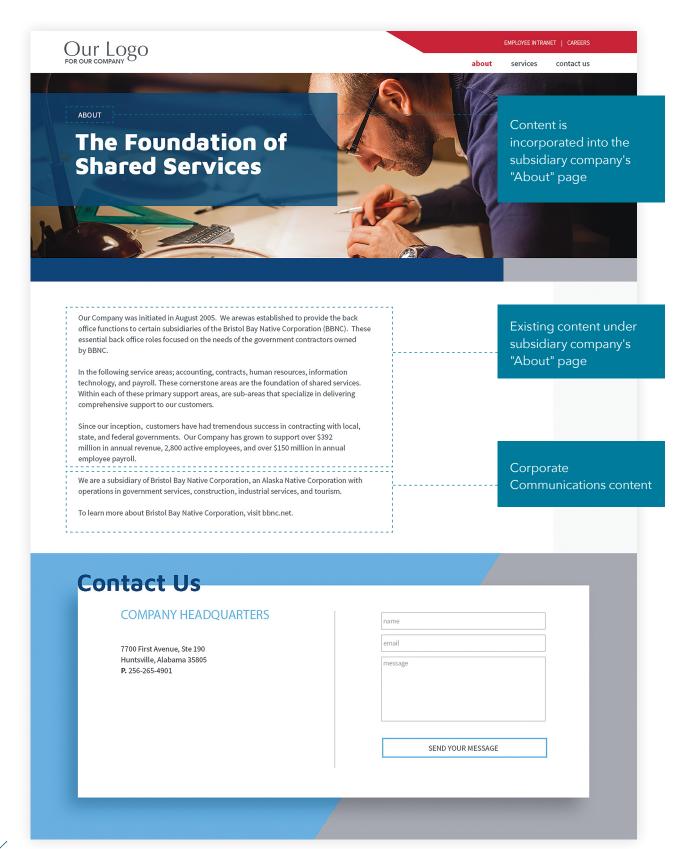
This information should also be used on print marketing materials, such as corporate brochures. It should be considered secondary level content/communication and can be placed separately on the back page of the print item.

BBNC's corporate website, bbnc.net, should always be included.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Subsidiary of BBNC Sample Application

Corporate Website



Subsidiary of BBNC Sample Application

Corporate Brochure



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Subsidiary of BBNC

Parent Company Endorsement

The following content should appear on a holding company's website and marketing materials:

A Bristol Bay Native Corporation Company

APPLICATION

HOW TO USE THIS CONTENT

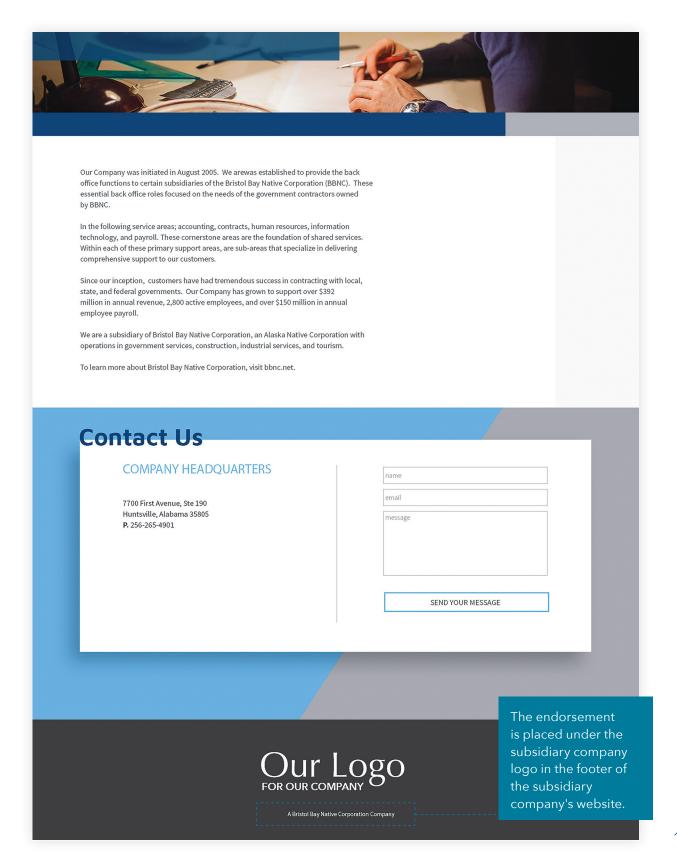
Corporate website footer

Corporate business materials such as business cards This endorsement should be used to convey the relationship between the subsidiary and holding company.

This content is not to be modified in any way. Any modifications must be approved by BBNC corporate communications.

Subsidiary of BBNC Sample Application

Corporate Website Footer



Subsidiary of BBNC Sample Application

Business Cards



Subsidiary of BBNC Sample Application

One-Sided Business Cards





The endorsement should be placed on the back of a subsidiary company business card—it does not need to be locked up with the subsidiary company logo.

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